

BIRMINGHAM CITY COUNCIL
REGULATION AND ENFORCEMENT

LICENSING SERVICE
SERVICE PLAN 2018/2019

3.1 **Introduction to the Service and Service Plan**

This plan sets out the priorities for Birmingham City Council's Licensing Service for the coming year and beyond. It sets out what services will be delivered, how they fit in with the Council's strategic outcomes and the national agenda and what the service seeks to achieve.

3.2 **The core elements of the service are:**

The City Council has a number of licensing, regulatory and registration powers and duties. These powers and duties are delegated to the Licensing and Public Protection Committee. The provision of a Licensing Service is a statutory duty placed on the Local Authority. The granting and issuing of specific licences, permits and registrations is delegated to the Director of Regulation and Enforcement and Head of Licensing on the understanding that any applications giving rise for concern may be referred to the Licensing and Public Protection Committee for determination.

The Licensing and Public Protection Committee plays a vital and unique role in an administrative function regarding the grant, suspension and revocation of Licences. The legislation delegated to the Licensing and Public Protection Committee includes:

- Animal Boarding Establishments Act 1963*
 - Birmingham City Council Act 1990
 - Breeding of Dogs Act 1973 and 1991*
 - Dangerous Wild Animals Act 1976*
 - Gambling Act 2005
 - House to House Collections Act 1939
 - Licensing Act 2003
 - Local Government Act 2003
 - Local Government (Miscellaneous Provisions) Act 1976
 - Local Government (Miscellaneous Provisions) Act 1982 as amended
 - Performing Animals (Regulation) Act 1925*
 - Pet Animals Act 1951*
 - Police, Factories etc (Miscellaneous Provisions) Act 1916
 - Poisons Act 1972
 - Private Hire Vehicles (Carriage of Guide Dogs etc) Act 2002
 - Riding Establishments Acts 1964 and 1970*
 - Scrap Metal Dealers Act 2013
 - Town Police Clauses Act 1847 and 1970
 - Zoo Licensing Act 1981*
- *administered and enforced by the Animal Welfare Officers from the Environmental Health Service

The Licensing Service is structured to reflect the types of licences that are administered. The General Licensing Team issues licences and Temporary Event Notices under the Licensing Act 2003 in respect of premises selling alcohol or where regulated entertainment is carried on, and also deals with a

range of other licences under many of the Acts of Parliament listed above. The Hackney Carriage and Private Hire Team administers licences for hackney carriage and private hire drivers, vehicles and operators. Dividing the functions in this way meets our legal requirement to ensure that the two different licensing regimes do not cross-subsidise each other financially. The Enforcement Team within Licensing carries out our enforcement and compliance responsibilities. It is funded from licence fees, 60% of which come from hackney carriage and private hire licences and the remaining 40% from other licences.

The work of the Enforcement Team is generated through a combination of responding to Requests for Assistance (RFAs) from members of the public or other businesses, officer initiated projects, and pre-planned inspection programmes of licensed premises and vehicles. The team ensures both legal compliance amongst reputable businesses and identifies and prosecutes licence holders who act in contravention of the licences they have been granted. We work with many different law enforcement agencies to achieve this.

The Licensing Service is integrated with the Trading Standards Service through an accredited Quality Management System. This joint venture, under the acronym REMS (Regulation and Enforcement Management System), was first accredited in March 1999 and has proven successful in terms of improving the quality of the services provided. The system enables us to measure and review our performance with a view to achieving continuous improvement.

The key aim of the Licensing and Public Protection Committee and the Licensing Service is to raise standards of people, vehicles and premises licensed in Birmingham. Everything that we do is done with reference to this objective. Our overarching priority is to protect the safety of people using licensed premises or vehicles and to ensure that the licensed trade operates fairly.

We use a variety of ways to both promote public safety and awareness regarding licensing.

3.3 **Planned Service Improvements**

IT System

Since 2016 we have been supporting and working with the Council's IT partners, to introduce a replacement IT system to administer licences. The migration of data from our existing IT system (SOPRA) to the replacement system (Northgate) has been more difficult than was envisaged, which has delayed the implementation of the new system. It is hoped the new system will be implemented during 2018. It will meet the need identified in the Casey Report on CSE to ensure that the same system is used to administer licence applications and record compliance checks and enforcement activity.

Our ambition is to develop the system and our processes to move all hackney carriage and private hire licence applications and renewals on-line.

SEV Policy

In 2018/2019 we will complete the review of our Sex Establishment Policy.

Vehicle Emissions Policy

On 1st March 2017 we launched a formal 12-week consultation to seek the views of the hackney carriage and private hire trade and the general public on proposals for new emissions standards for licensed vehicles to comply with DEFRA's requirements for Birmingham to have a Clean Air Zone. The emissions policy was agreed at LPPC in October and we will continue to work with the trade towards its implementation. This will include proposals to licence electric vehicles and vehicles with smaller engines.

Driver, Vehicle and Operator Conditions

During 2016 we consulted with the trade to review the conditions of licence for private hire drivers, vehicles and operators. Refreshed conditions were approved by the Committee early in 2017. These revised conditions will begin to take effect this year.

Hackney Carriage Bye-Laws

Having reviewed conditions of licence private hire drivers, vehicles and operators we will now review our bye-laws for hackney carriage drivers and the vehicle conditions during 2018/2019.

Points System for Drivers

We intend to introduce a points system this year to enable us to record minor contraventions by licensed drivers similar to the cumulative points system operated by the DVLA for driver licences. The system will be built upon the revised conditions of licence.

Vehicle Signage

We began a consultation on vehicle signage in 2016 which was paused as we focussed on other more pressing issues at the time. However, the consultation has now resumed with a view to bringing proposals to the Committee later this year.

Birmingham City Council Act 1990

We will review the workings of the Birmingham City Council Act so far as it relates to massage and special treatment licences to determine whether it is relevant and necessary by consulting with interested parties and bringing a report to the Licensing and Public Protection Committee.

Quality Rating Scheme for Private Hire Operators

In 2018 we will be implementing the Quality Rating Scheme for private hire operators that the Licensing & Public Protection Committee approved in 2017.

3.4 **Key Performance Indicators**

Place Directorate Indicator:

- The percentage of Hackney Carriage and Private Hire vehicles that do not have any safety related faults at stop-check inspections – Target: Hackney Carriage – better than previous year.
Private Hire – better than previous year.

Regulation and Enforcement Indicators:

- The percentage of Requests for Assistance responded to within 5 working days – Target 100%.
- The percentage of personal callers to our office who are seen within 15 minutes of their appointment time – Target 97%.

3.5 **National Returns**

The Licensing Service is required to make statutory returns to the Gambling Commission; the Home Office and HMRC Returns under the Finance Act 2011.

3.6 **Organisational Assessment**

As part of the 2017 budget setting process and budget consultation for the City Council, the financial savings targets for Licensing were removed in recognition of the ring fenced nature of its budget. This decision was approved by Full Council in February 2017. As a consequence, the overspend that was recorded against the General Licensing budget at 31 March 2017 was rebalanced to nil with effect from 1 April 2017.

3.7 **Key Performance Indicators**

Type of Indicator	Indicator	Performance	
Place Directorate Indicators – Inspections New indicators introduced in 2012/2013	Percentage of Hackney Carriage Vehicles fully compliant with Safety Critical Conditions	2017-2018*	78%
		2016-2017	85%
		2015-2016	84%
		2014-2015	86%
		2013-2014	86%
		2012-2013	83%
	Percentage of Private Hire Vehicles fully compliant with Safety Critical Conditions	2017-2018*	63%
		2016-2017	79%
		2015-2016	80%
		2014-2015	82%
		2013-2014	79%
		2012-2013	73%
Regulation and Enforcement Local Indicators – response times to customer requests	We will respond to Request for Assistance within 5 working days	2017-2018*	89.7%
		2016-2017	92%
		2015-2016	94%
		2014-2015	97%
		2013-2014	96%
		2012-2013	99%
		2011-2012	100%
		2010-2011	100%
	2009-2010	99%	

Licensing Local Indicators – inspection programmes	Delivery of programmed inspection programme	2017-2018*	89%
		2016-2017	88%
		2015-2016	93%
		2014-2015	70%
		2013-2014	81%
		2012-2013	100%
		2011-2012	97%
		2010-2011	100%
		2009-2010	100%
Licensing Local Indicators – response time to Licensing Applications	General Licences - % responded to in target time	2016-2017	91.5%
		2015-2016	97.6%
		2014-2015	100%
		2013-2014	100%
		2012-2013	100%
		2011-2012	100%
		2010-2011	100%
		2009-2010	100%
	Hackney Carriage and Private Hire Licences - % responded to in target time	2016-2017	100%
		2015-2016	100%
		2014-2015	100%
		2013-2014	100%
		2012-2013	100%
		2011-2012	100%
		2010-2011	100%
2009-2010	100%		
Licensing Local Indicators – Customer Care	% of Licensing callers with appointment seen within 15 minutes	2017-2018*	100%
		2016-2017	100%
		2015/2016	99.9%

*part year (Apr – Jan)

3.8 Customer Research

Licensing undertake a variety of planned consultations in order to gather information on the needs and expectations of our customers and potential customers. Our customers are Licensees, including Hackney Carriage and Private Hire drivers and operators, members of the public who live or do business in Birmingham and businesses that trade in the city. Regular customer satisfaction questionnaires encourage customers to make suggestions for service improvements. The corporate Your Views system provides further information on customer needs and expectations. Liaison meetings are held with groups of customers including Hackney Carriage and Private Hire drivers and operators where needs and expectations are expressed.

Throughout 2017/2018 officers consulted with trade representatives on a range of new initiatives and policies, including, but not limited to vehicle emission standards, vehicle signage and the Quality Rating Scheme for private hire operators. The emissions consultation received 775 responses from drivers and members of the general public.

In 2018/2019 officers will continue to consult and engage with the taxi and private hire trade as new policies are developed which will include a penalty points system for drivers.

3.9 **Needs of Stakeholders**

One of our strongest relationships with partner agencies is that with the West Midlands Police. We recognise that we share mutual targets and priorities. In particular, we have a common interest in the night time economy and making the city centre a place where people from all backgrounds want to come and where they will feel safe, which supports the Be Birmingham 2026 strategic priority to stay safe in clean, green neighbourhoods.

We consider the needs of hackney carriage and private hire drivers and operators through our Trade Liaison meetings which are scheduled every two months and their views are reflected in the decision making process for all new significant policy decisions.

The needs of the general public are taken into account by the legislative requirements of the Licensing Act 2003 and the Gambling Act 2005 which enable anyone to ask for a licence to be reviewed and which enable the public to object to the grant of any new licences.

Further specific consultation is evidenced in individual committee reports.

Protection of Children from Harm

Licensing has specific responsibilities under the Licensing Act 2003 to protect children from harm, and under the Gambling Act 2005 to protect children and vulnerable persons from being harmed or exploited by Gambling. These responsibilities are achieved through the application of conditions to licences to support the objectives of the legislation and by enforcement of the objectives where they are breached. In respect of taxi and private hire drivers, Licensing must ensure that drivers are 'fit and proper' to be entrusted to drive members of the public.

The key priority for the Licensing Service is Public Safety, but at the present time Child Sexual Exploitation (CSE) is of particular concern. Well publicised issues in other towns and cities in England have linked CSE to the taxi and private hire trade. One of the worst affected places was Rotherham. In February 2015 the Casey Report concluded that Rotherham MBC was not fit for purpose, having failed in its duties to protect vulnerable children and young people from harm. The report focussed heavily on the Licensing service and examined its contribution to the council's failings. In Birmingham the Licensing service is using the Casey Report as a template to measure itself against, to learn lessons and critically analyse whether it needs to change to ensure that Birmingham's children are protected.

We attend the CSE and Missing Sub-Group as well as the CSE Operational Group where matters concerning Child Sexual Exploitation are discussed with

colleagues from many partner agencies. Officers continue to raise awareness of the work we do in all areas of Licensing with our partners, to ensure there is no delay in sharing important information and intelligence.

3.10 Likely Future Developments

We have systems to ensure that we are aware of likely future developments that may impact on our services through our membership of the Institute of Licensing (IOL), National Association of Licensing Enforcement Officers (NALEO) and our cooperation with the Neighbouring Authorities Working Group (NAWG) and the Regional Taxi Licensing Forum (RTLTF).

Locally, our decision to make hackney carriage and private hire licence applications available on line will involve considerable financial and staffing resource investment for the service, based on the requirement to replace our IT system. It will represent a significant change for new applicants and licensed drivers who will need to be able to use computer technology to access the system.

The introduction of a Clean Air Zone in Birmingham is likely to have one of the biggest effects on our vehicle policy seen in many years as vehicles will need to meet the new, more stringent, air quality standards. Birmingham has until 2020 to demonstrate that it has improved its air quality. Between now and then Licensing must adapt its policies to meet the challenge.

In 2018 we will review the Birmingham City Council Act 1990.

The Institute for Licensing has published a draft framework to assist licensing authorities to determine applications for driver licences from people with criminal convictions. We will consider this guidance when it is finalised, which is expected to be in the early summer of 2018.

3.11 Potential for Services to be provided by outside organisations

One of the main recommendations of the 2013 Service Review was to determine whether there are benefits to be gained from outsourcing the Licensing Service, or parts of it, to an external company or service provider. A report was presented the Cabinet Member for Development, Transport and the Economy outlining the benefits and risks of such a proposal. No further decisions have been made to progress this matter.

An alternative to outsourcing could be the development of a Public Sector Mutual. These are organisations that have left the public sector, but continue to deliver public services. Employee control usually plays a significant role in their operation.

Licensing has Service Level Agreements (SLAs) with other agencies to provide services on its behalf, namely the City's Occupational Health Service for driver medicals and DBS checks, the City's Driver Training Centre for driving tests. We first outsourced the provision of MOT testing in 2008.

3.12 **Service Delivery**

As part of our inspection programme in 2018/2019 we will also prioritise premises under the Licensing Act 2003 that have not paid their annual licence renewal fee, as the Act now places a duty upon us to suspend the licences of premises that have not paid.

Subjects for the inspection programme will include:

- Premises licensed under the Licensing Act 2003.
- Premises licensed for the provision of massage and special treatments.
- Premises licensed as sex establishments (we will inspect each premises at renewal and carry out a further annual compliance check).
- Premises licensed under the Gambling Act 2005.
- Private Hire Vehicles and Hackney Carriage Vehicles for compliance with conditions of licence.
- Operators of private hire vehicles for compliance with conditions of licence.
- Specific exercises to identify private hire drivers who are prepared to pick up passengers who have not pre-booked their journey.
- Scrap metal collectors.
- Scrap metal sites.
- Our Inspection Programme for 2018/2019 is attached at Appendix 3B.

In addition to the inspection programme, we have proposed a series of themed projects that have been identified by reference to known problem areas, which evidences an intelligence-led approach to enforcement.

3.13 **Financial And Resource Planning And Management**

In setting our fees this year we undertake a thorough review of our costs associated to delivering the Licensing Service, as required by the City's Corporate Charging Policy.

In February 2016 fees for 2016/2017 were approved by the Committee, again utilising one third of the ring fenced carry forward balance (totalling £189k), which resulted in further reductions to fees. These fees were continued into 2017/2018.

The principle of using one third of the ring-fenced carry forward balance for hackney carriage and private hire fees continues to be applied when calculating the fees.

As fees are set on closed accounts, the Licensing and Public Protection Committee agreed in 2017 that the fees and charges report for Licensing could be brought after the accounts are closed rather than in the February of the following year.

The budget for General Licensing remains under pressure due to its reliance on statutory fees that are uncontrollable and which do not cover the cost of service provision.

The service funds 40.5 FTEs. The service also funds the secondment of a Police Constable to the Enforcement Team and the Police Motorbike. Our structure chart is appended as Appendix 3C.

3.14 **Partners**

The Licensing service acknowledges that maintaining and developing its services can be achieved more efficiently through selected partnership working. We work closely with neighbouring local authority licensing services who are members of the regional group called Neighbouring Authorities Working Group (NAWG). Licensing enters into partnerships when we have assessed, using a decision matrix, the desirability of the partnership in terms of increased efficiency, synergy and commonality of priorities. This table details the partnership working that we currently undertake

Activity	Description	Partners
Enforcement of Licensing legislation and conditions	Employment of a Police Constable and Police Motorcycle for HC and PH enforcement and compliance	West Midlands Police
Provision of testing required for the Licensing process	Medical tests and DBS checks for drivers	Occupational Health Unit
	MOT testing of vehicles	MOT Testing Stations
	Driving tests for licensed drivers	Driving Test Centres
Inspection of licensed premises	Joint inspection visits to licensed premises via Joint Licensing Task Force to increase levels of compliance. (various agencies where appropriate)	West Midlands Police, BCC Planning, BCC Environmental Health, BCC Trading Standards, West Midlands Fire Service, HMRC, Safeguarding Children Board, UK Border Agency
Vehicle and driver licensing conditions and plying for hire offences	Stop checks and plying exercises – require the police to stop vehicles	West Midlands Police, DVSA, CMPG (Central Motorway Police Group), UK Border Agency, HMRC
Corporate membership of Professional Institute	Keeping up to date with legislative changes and benchmarking against other authorities.	Institute of Licensing, NALEO (National Association of Licensing and Enforcement Officers)

Activity	Description	Partners
The Night Time and Daytime Economy / Community Safety Partnership	Working with partners to ensure that visitors to Birmingham enjoy high levels of safety.	Birmingham CSP West Midlands Police BCC Highways BCC Transportation City Centre Management Business Improvement Districts

APPENDIX 3A

Licensing Service Objectives 2018/2019			Mission Statement 'Locally accountable and responsive fair regulation for all - achieving a safe, healthy, clean, green and fair trading city for residents, business and visitors		
MISSION STATEMENT- locally accountable and responsive fair regulation for all – achieving a safe, healthy, clean, green and fair trading city for residents, business and visitors			Lead Team/Officer – Head of Licensing		
Objective	Task	Outcome	Measure	Target	Method
To provide effective administration on all licensing applications	We will respond to all applications in a timely manner	To provide an efficient and expedient licensing services for our customers	Percentage of applications processed within 60 days.	90%	Follow efficient procedures, with monthly monitoring
To deliver a programme of inspections of premises, people and vehicles	Inspection programme	To ensure compliance with Licensing legislation	To deliver 100% of planned inspection programme. Percentage of hackney carriage and private hire vehicles that do not have safety related faults at stop-check inspections. PH Compliance rate: HC Compliance rate:	100% To improve on 2017/2018 ≥ 78.5% ≥ 85.4%	Follow inspection programme, with monthly monitoring
To deliver effective enforcement action against those contravening licensing requirements	Enforcement action in accordance with the Enforcement Policy	To achieve compliance with legislation	Percentage of prosecution cases that are successful:	95%	Follow Enforcement policy and quality procedures

Objective	Task	Outcome	Measure	Target	Method
To provide an efficient and expedient service for dealing with customer enquiries and complaints	We will respond to all RFA's (Requests For Assistance)	RFA Customer Satisfaction results	Response time to RFAs within 5 working days	97.5%	Follow RFA procedures, with monthly monitoring
To introduce a penalty point system for All drivers	We will introduce a penalty point system for all drivers to deal with minor breaches of conditions at stop checks	Improved standards for vehicles and drivers	Launch of scheme	Dec 2019	Public consultation prior to approval of scheme by L&PPC.
Identify and take appropriate enforcement action against drivers illegally plying for hire	Carry out exercises attempting to take un-booked journeys	To achieve compliance with legislation	Number of exercises carried out. Number of drivers refusing journeys compared against journeys taken. Number of drivers caught illegally plying for hire.	12 plying for hire exercises	Exercises carried out with police support - daytime and evening
High profile deterrent & advisory presence: "Yellow Coating"	Carry out exercises in entertainment districts / problem areas	Deterrent effect Raise profile of service	Number of exercises carried out		Exercises carried out daytime and evening

Objective	Task	Outcome	Measure	Target	Method
To review the existing policies on vehicle age and engine size to encourage the licensing of environmentally friendly vehicles.	We will work in partnership with Environmental Health and Transportation colleagues to link the licensing of vehicles to the City's Air Quality Action Plan	Improved end of pipe emissions from Birmingham Licensed fleet.	The production of an approved policy that addresses vehicle age and engine sizes for licensed vehicles	To have an approved policy in place before January 2019	Liaison with the Environmental Protection Unit and linking to the West Midlands Low Emissions Strategy. Consultation with licensed drivers, vehicle proprietors and operators.
Quality Rating Scheme for Private Hire Operators	We will implement the Quality Rating scheme for private hire operators that will give recognition to those who achieve high standards in respect of compliance with their legal responsibilities	Improved customer choice and improved standards amongst operators	Scheme implemented	To have a scheme in place by August 2018	

Objective	Task	Outcome	Measure	Target	Method
To review whether the Birmingham City Council Act 1990 is still relevant and necessary.	Consult with interested parties and bring proposals to the Licensing & Public Protection Committee.	Proposal for the future of the BBC Act 1990	To have reported options for the Act to the Licensing & Public Protection Committee.	To have reported the options to the Committee by July 2018.	Public consultation and presentation of report to elected members.
To raise public awareness of personal safety when using taxis and private hire vehicles.	Deliver a public safety campaign	Greater public awareness of the risks of using vehicles that are unlicensed or of taking journeys in un-booked private hire vehicles.	Number of people who hear the campaign.	To deliver a media campaign in conjunction with the Universities to target fresher's week.	Social media campaign
To procure a system that will enable applicants for licences to be able to apply and pay for licences on-line.	To deliver a programme of channel shift by building a web portal linked to our licensing system.	Reduction in time spent by applicants visiting the Licensing office, reduction in data entry for officers.	Implementation of new IT system.	Applications for licences under the Licensing Act, Gambling Act and for Hackney Carriage and Private Hire licences to be available on-line by 31.08.18	Implementation of on-line systems (where appropriate)

Objective	Task	Outcome	Measure	Target	Method
To modernise our conditions of licence for Hackney Carriage Vehicles	In consultation with the trade and wider public to review our conditions of licence.	Conditions which protect the public, and which are fit for purpose	Revised conditions approved by the Licensing & Public Protection Committee.	July 2018	Consultation with the trade and wider public.
To review the Hackney Carriage Byelaws	In consultation with the trade and wider public to review our conditions of licence.	Byelaws which are fit for purpose	Revised byelaws approved by the Licensing & Public Protection Committee prior to submission to Secretary of State	Dec 2018	Consultation with the trade and wider public.

LICENSING ENFORCEMENT TEAM
INSPECTION PROGRAMME 2018/2019

The licensing enforcement team will undertake to complete an inspection programme as follows:

Service Area	Target
Requests For Assistance (RFA)	Every premises which is the subject of an RFA during the year will be inspected.
Premises licensed or applying for licences under Licensing Act	Inspections will be targeted at new or varied licence applications, premises subject to RFA's, late or non-payers or other intelligence received from outside sources e.g. Police/EH/Fire Service/Business Rates. 100% of applications for a new or varied licence will receive an inspection.
Premises licensed or applying for licences under Gambling Act	100% of applications for a new or varied licence will be inspected.
Premises licensed or applying for licences under Birmingham City Council Act	100% of premises applying for a new licence will be visited.
Premises licensed or applying for licences as a sex establishment or Sexual Entertainment Venue under Local Government (Miscellaneous Provisions) Act 1982	All premises applying for a new licence will be visited. All premises applying for renewal of licence will be visited. All premises that are already licensed will receive at least one annual compliance inspection.
Scrap metal collectors under the Scrap Metal Dealers Act 2013	All applicants for a new licence will be subject to a suitability test.
Businesses licensed to operate private hire vehicles under Local Government (Miscellaneous Provisions) Act 1976	All operators to have a least one annual inspection Operators who have failed to comply with the conditions of licence during an inspection will be re-inspected after 4 months and will continue to be inspected at four monthly intervals until they pass, after which they will revert to an annual inspection.

Service Area	Target
Vehicles licensed to be used for private hire purposes under provisions of Local Government (Miscellaneous Provisions) Act 1976	18 stop-check exercises. This will provide for at least one stop-check per month, with more in the approach to Christmas and New Year when demand for hackney carriages and private hire is at its greatest.
Drivers licensed to drive a private hire vehicle under Local Government (Miscellaneous Provisions) Act 1976	18 stop-check exercises. This will provide for at least one stop-check per month, with more in the approach to Christmas and New Year when demand for hackney carriages and private hire is at its greatest.
Vehicles licensed as Hackney Carriages under the Town Police Clauses Act 1847	18 stop-check exercises. This will provide for at least one stop-check per month, with more in the approach to Christmas and New Year when demand for hackney carriages and private hire is at its greatest.
Drivers licensed under the Town Police Clauses Act to drive Hackney Carriages	18 stop-check exercises. This will provide for at least one stop-check per month, with more in the approach to Christmas and New Year when demand for hackney carriages and private hire is at its greatest.

*N.B. The proposed number of stop check exercises for hackney carriage and private hire is 18 in total, at which all types of vehicles and drivers will be inspected.

LICENSING STRUCTURE CHART

